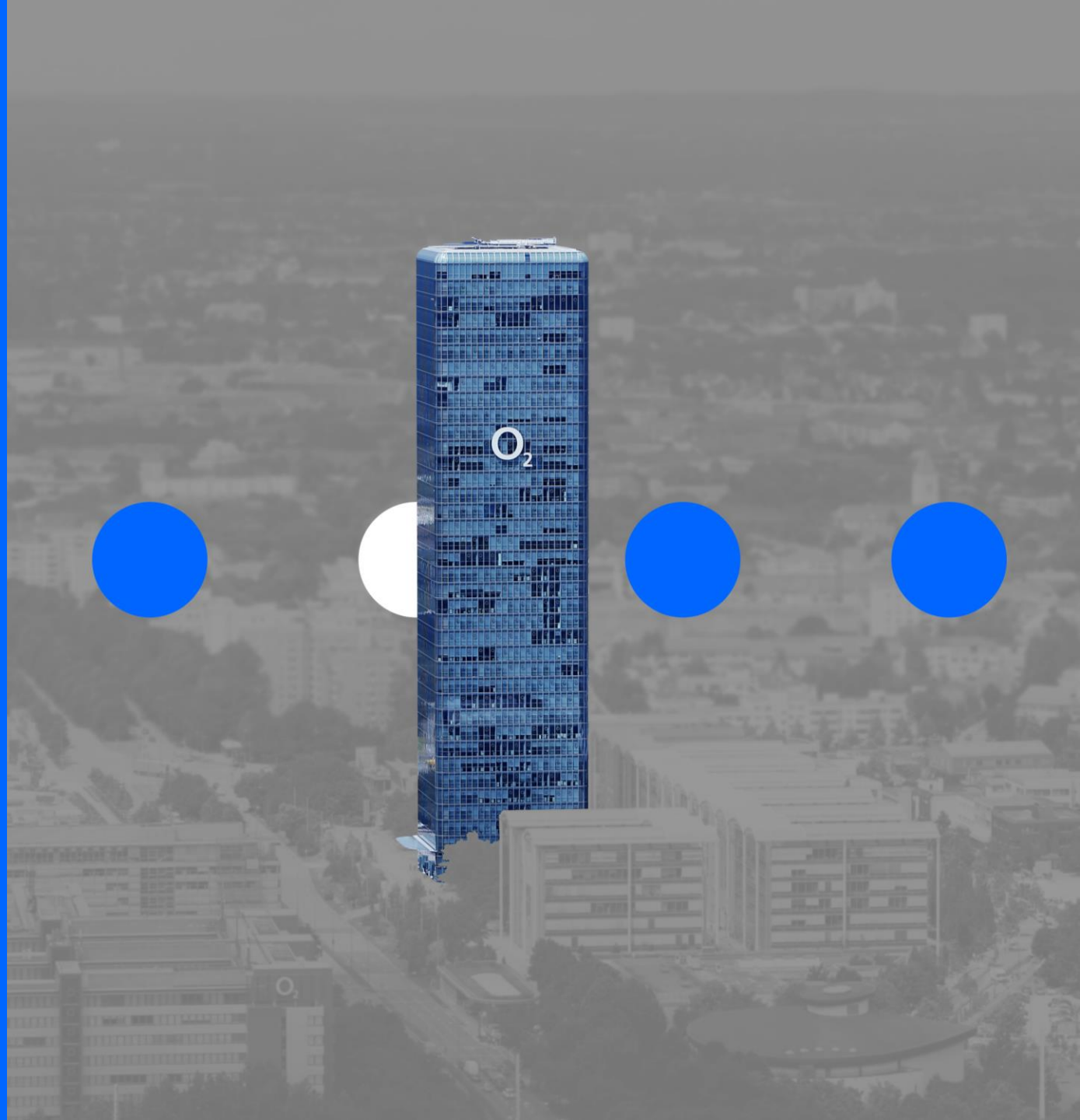


Telefónica Deutschland

Investor presentation

August 2021



Disclaimer

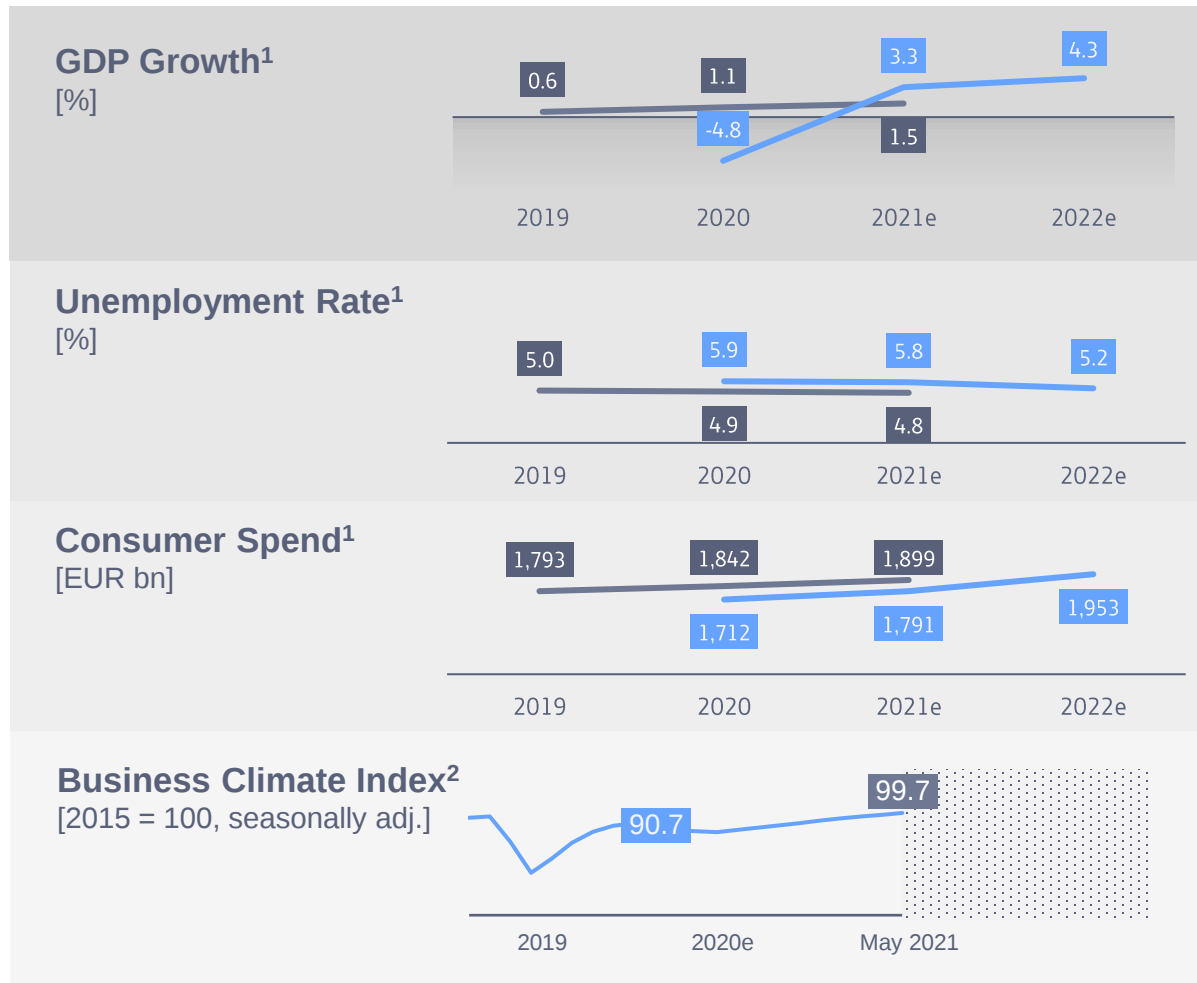


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Key reasons to invest



Economic recovery expected in Germany w/ gradual lifting of C-19 measures since May



Current Trends

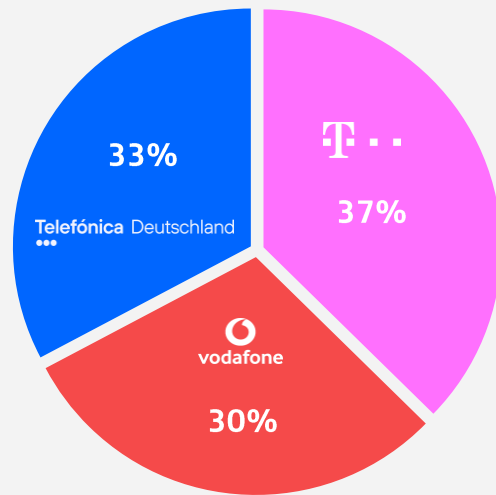
- Dynamic yet rational mobile market
- Data growth with continued CAGR of >50%
- Soft convergent market environment
- 3 strong mobile networks

Future Trends

- 5G use cases & demand to accelerate
- Fixed-Mobile-Substitution becoming increasingly relevant
- Potential 4th urban MNO
- 3 integrated (mobile + fixed) players

Competitive Environment

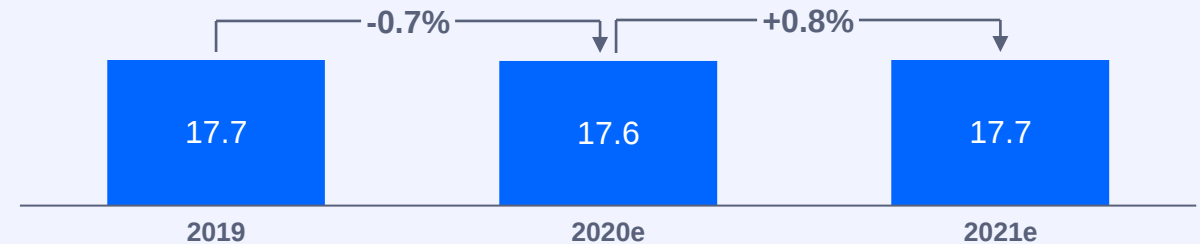
Rational & balanced market¹



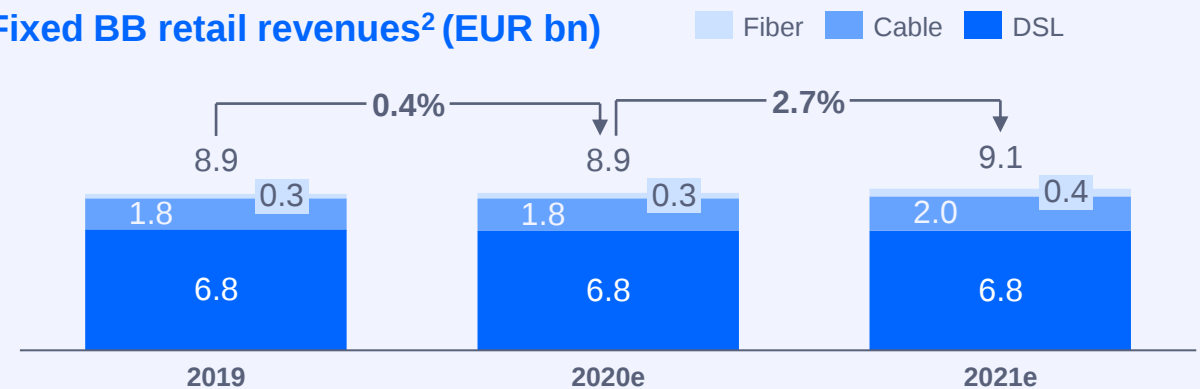
- Rational market following 4 to 3 consolidation
- Tiered mobile portfolios enabling data monetisation

Market development²

Mobile service revenues² (EUR bn)



Fixed BB retail revenues² (EUR bn)



Successful first half of 'investment for growth' programme

Updating FY21 outlook to 'slightly positive' yoy growth

We democratise access to the sustainable digital future to create a better everyday life for everyone

Boost Revenues

Outperform the market



Mobile Growth

Gaining rural share & reinforcement in urban



Smart Bundling (incl. FMS)
Capturing value & reducing churn



Attack in B2B
Targeting fair SME share

H1 2021

Revenue yoy
+2.9%
+1.9%²

OIBDA¹ yoy
+8.2%
+3.5%³

Capex/Sales
13.6%

Net Adds⁴
~594k

O₂ Churn⁵
0.9%



ESG at the heart
of our strategy



National Roaming Agreement

¹ Adjusted for exceptional effects

² Excl. non-recurrent special factors

³ Excl. non-recurrent special factors & received social security payments

⁴ O₂ Postpaid excl. 124k M2M

⁵ O₂ Postpaid

Swift business recovery following re-opening of economy in Q2 21

O₂ GROSS ADDS



Channel mix

O₂ CHURN



At historic lows

PREPAID TOP-UP BOOKINGS



Recovered

Gradual recovery of int'l roaming revenues since phased re-opening

>50% of Q2 19 level
(pre-pandemic nonEU)



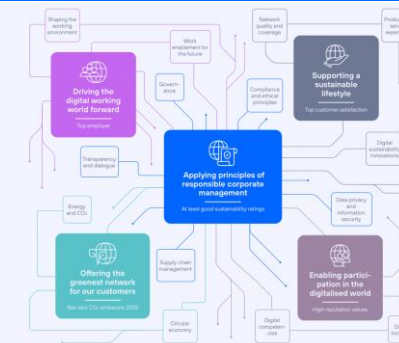
ESG at the heart of TEF D's strategy throughout the pandemic

Launch of Responsible Business Plan 2025 – Digital. Sustainable. Connected.

ESG strategy fully integrated in overall business strategy

- ✓ RBP goal: Creation of sustainable value and minimisation of risks
- ✓ RBP 2020: Achieved key targets
- ✓ RBP 2025: Ambitious future targets incl. climate protection strategy

Responsible Business Plan 2025



2004

2021

2004

ISO 14001
certification



2005

CR-Report



2012

Launch
corporate
accelerator
Wayra



2012

Launch
Eco Index



2015

ISO 50001
certification



2019

Sustainability
linked loan

2020

ESG
DAX50

2020

Climate
protection
strategy 2025

2016 – 2020

RBP 2020



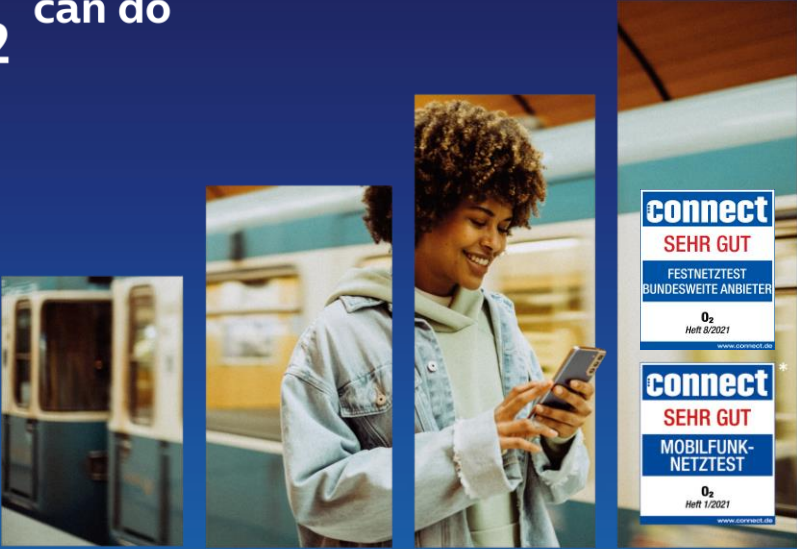
2021 – 2025

RBP 2025

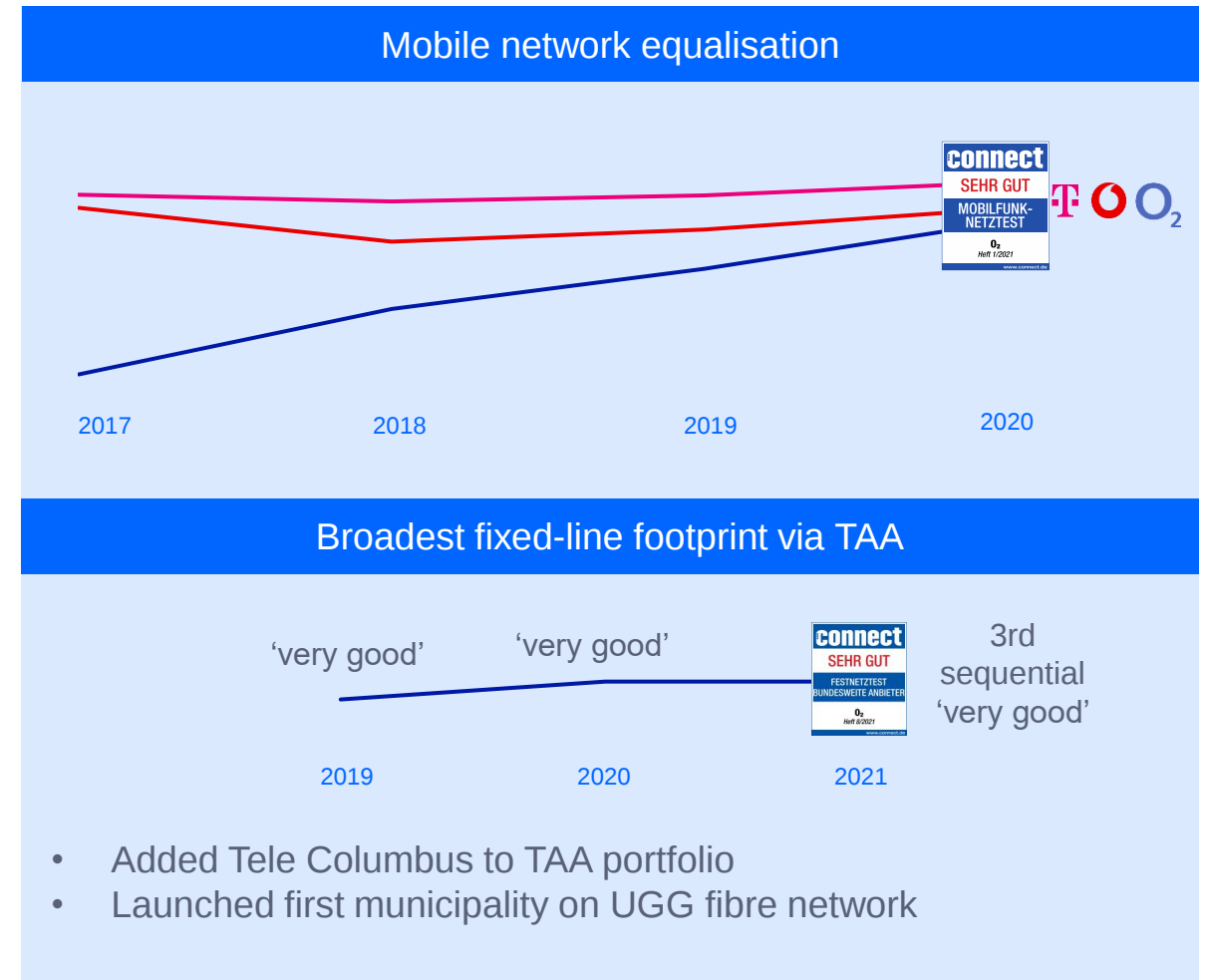


Awarded 'very good' rating for mobile and fixed networks

O₂ can do



At home or on the go:
**Welcome to the
very good network from O₂**



Rapid 5G rollout – data growth accelerated with highspeed mobile network

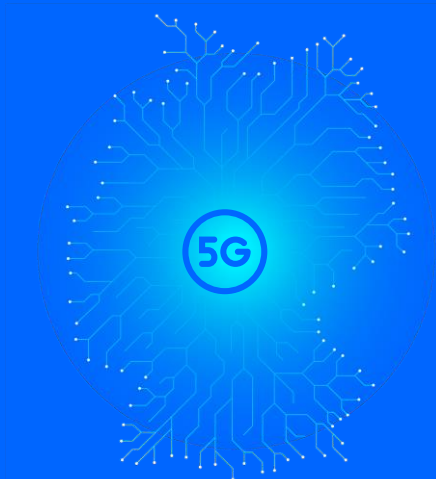
O₂ 5G Network rapidly expanding



5G in more than 80 cities



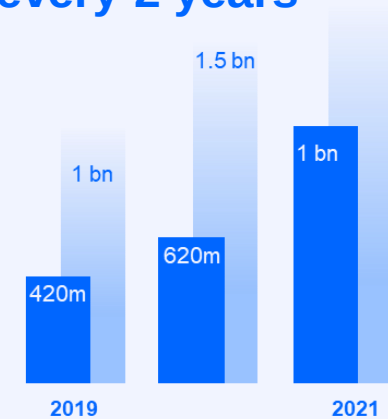
**More than 2.000
5G antennas
on 3.6 GHz spectrum**



Data traffic more than doubling every 2 years



¹ O₂ Free Postpaid



Normalised C/S following completion of 'investment for growth' programme

Whitespot sharing

Greyspot sharing

Mobile pact

MIG



Updating FY21 outlook to 'slightly positive' yoy growth

	FY21 outlook ¹	Actuals H1 21	Updated FY21 outlook ¹
Revenues	Flat to slightly positive	+2.9% yoy +1.9%³ 3,636 3,743 H1 20 H1 21 	Slightly positive
OIBDA ²	Broadly stable to slightly positive	+8.2% yoy +3.5%⁴ 1,085 1,173 H1 20 H1 21 	Slightly positive
C/S	17-18%	13.6% 475 508 H1 20 H1 21 phasing	17-18%

Virtual AGM on 20 May – paid dividend of EUR 0.18/share

¹Including regulatory & C-19 impacts

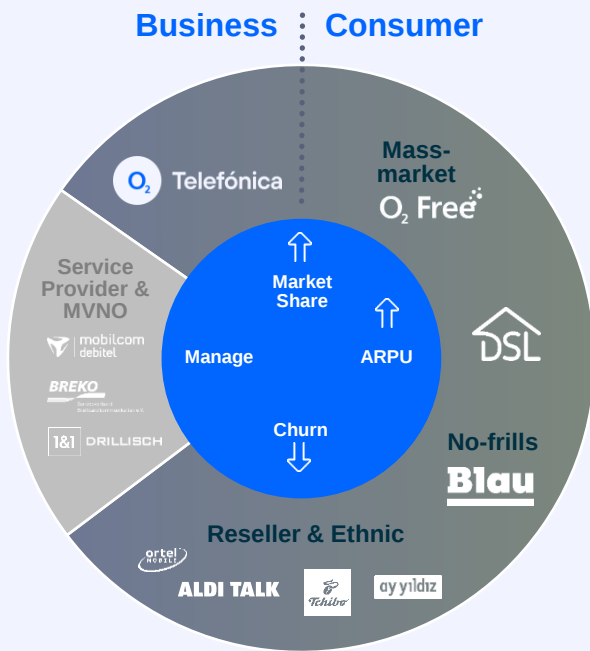
² Adjusted for exceptional effects

³ Excl. non-recurrent special factors

⁴ Excl. non-recurrent special factors & received social security payments

Driving commercial momentum to generate sustainable growth

Sustained focus on own customers



Own customer base ~80%



Mobile Growth
Gaining rural share & reinforcement in urban



Smart Bundling (incl. FMS)
Capturing value & reducing churn



Attack in B2B
Targeting fair SME share

FY21 – key operational activities

- ☐ Improve products and services along key NPS drivers
- ☐ Focus on important brand KPIs to drive future business with highest efficiency
- ☐ Leverage enriched TAA portfolio
- ☐ Encourage willingness-to-pay and enhance loyalty
- ☐ Leverage momentum to gain B2B market share

Enhance network CEX & expand 5G footprint

Strong operational and financial momentum with focus on profitable growth

Revenues (EURm)

+5.7%
yoy

+3.5%¹

1,893
Q2 21

■ MSR ■ Handset ■ Fixed ■ Other

¹ Excl. non-recurrent special factors

Accelerating MSR trends (EURm)

MSR
yoy

-3.3%

1,275

Q2 20

+0.0%

1,361

Q3 20

+1.3%

1,359

Q4 20

-0.3%

1,307

Q1 21

+4.3%¹

+7.4%

1,370

Q2 21

Handset
yoy

+14.4%

322

Q2 20

-2.1%

311

Q3 20

+4.4%

451

Q4 20

+2.3%

347

Q1 21

-1.2%

318

Q2 21

Fixed
yoy

+4.3%

193

Q2 20

+6.7%

198

Q3 20

+7.0%

202

Q4 20

+3.9%

200

Q1 21

+3.5%

200

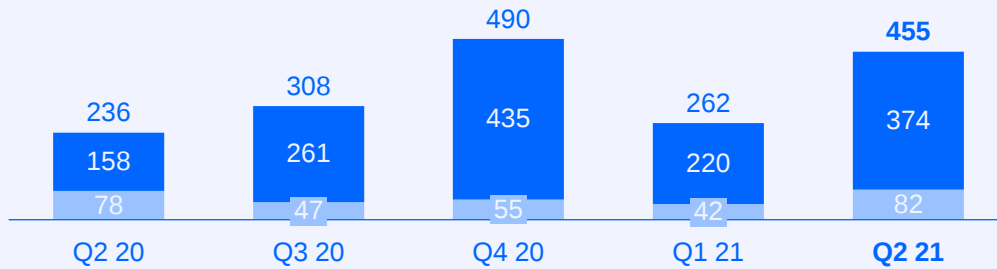
Q2 21

Excellent trading momentum supported by online channels

Mobile Net Adds (k)

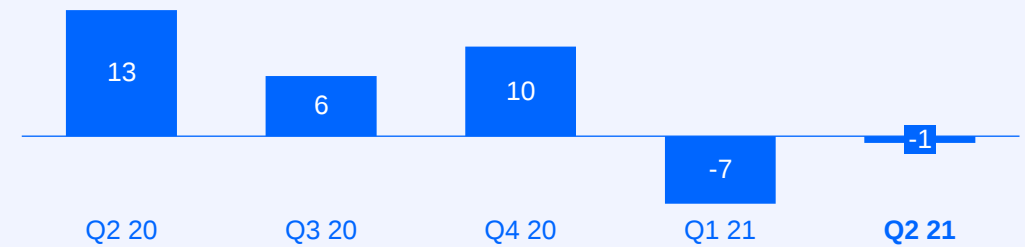
■ Postpaid (ex M2M) ■ M2M

O₂ Postpaid Churn 1.1% 1.0% 1.0% 1.0% 0.8%



Fixed Net Adds (k)

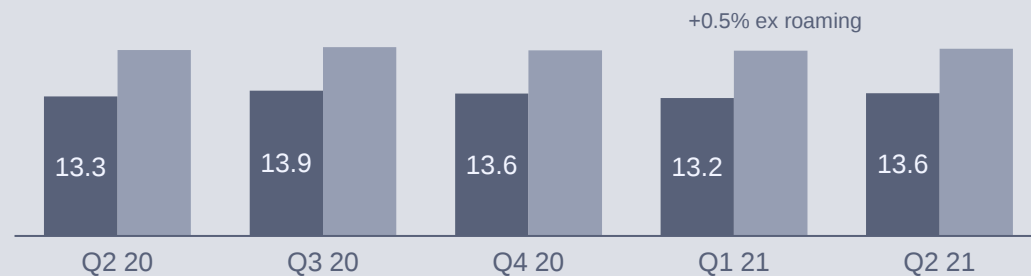
Churn 0.8% 0.9% 0.9% 1.0% 0.9%



Mobile Postpaid ARPU (EUR)

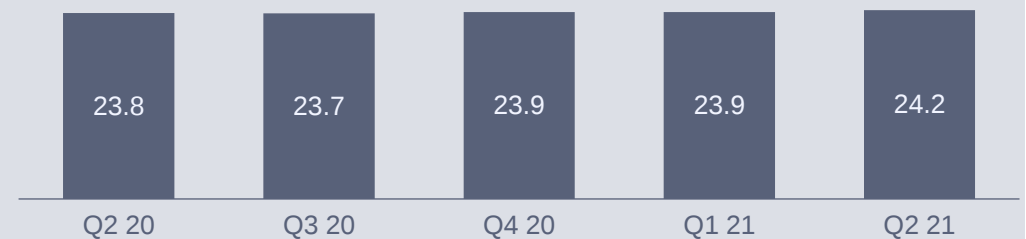
■ Postpaid ARPU (ex M2M) ■ O₂ postpaid ARPU

O₂ Postpaid ARPU yoy -1.3% +0.6%



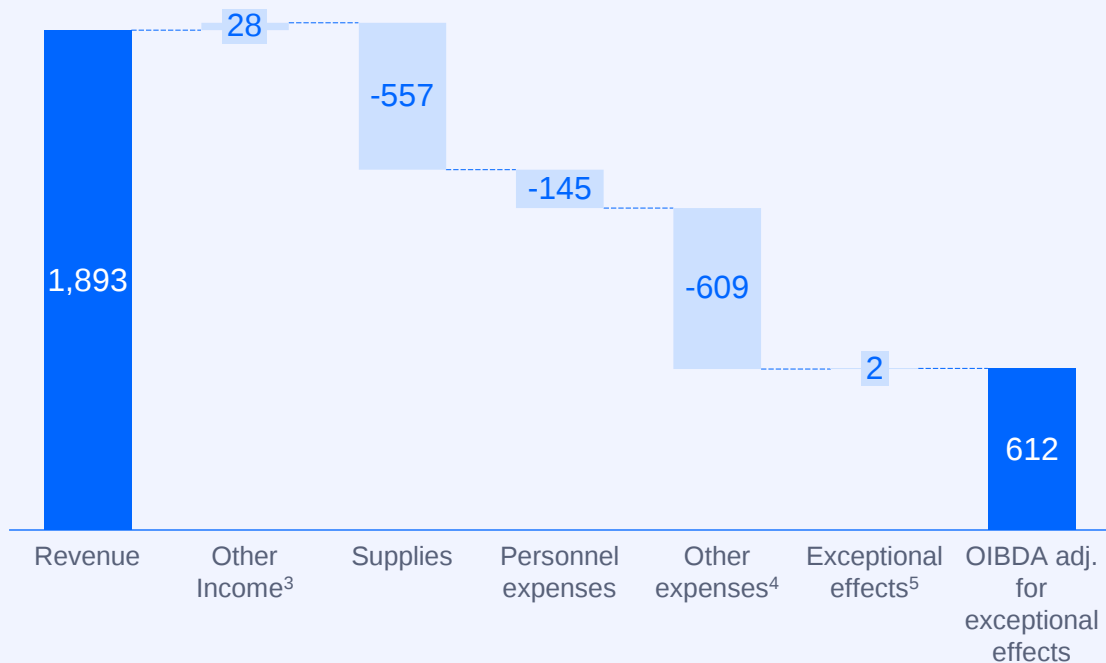
Fixed ARPU (EUR)

ARPU yoY +1.7% +2.4% +3.4% +0.7% +1.6%



Strong OIBDA growth

Q2 2021 (EURm)



¹ Adjusted for exceptional effects

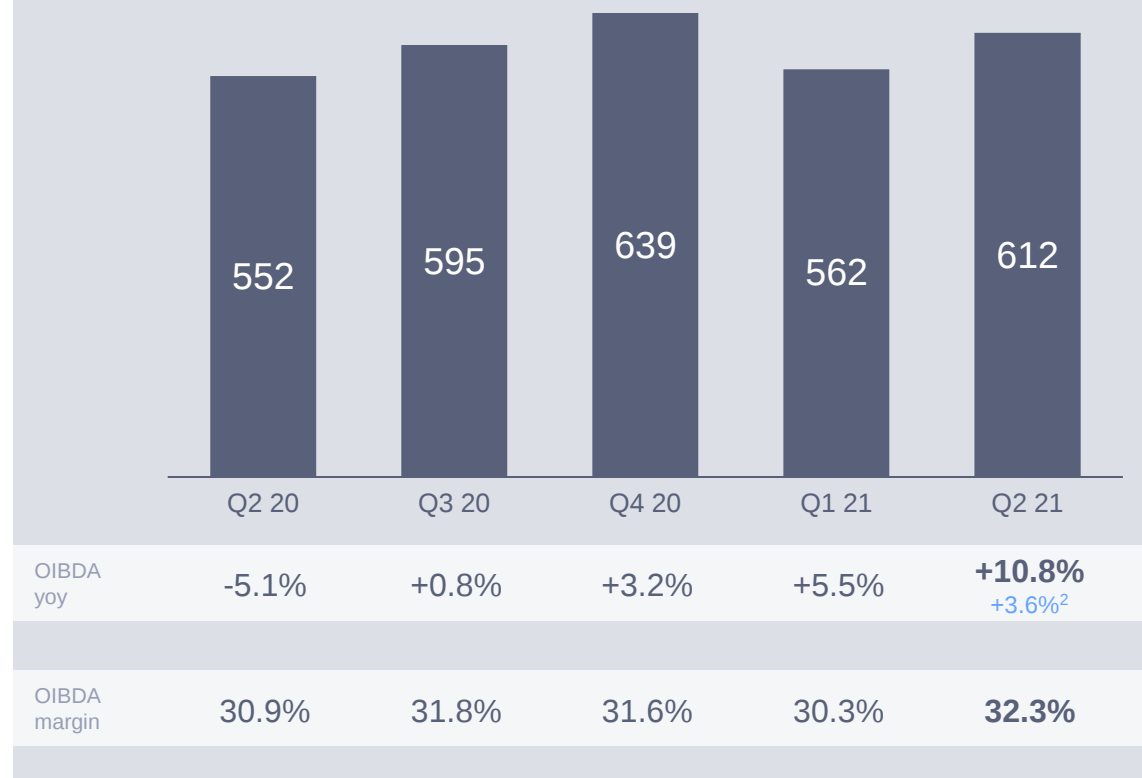
² Excl. non-recurrent special factors & received social security payments

³ Adjusted for capital gains/losses related with the sale of assets

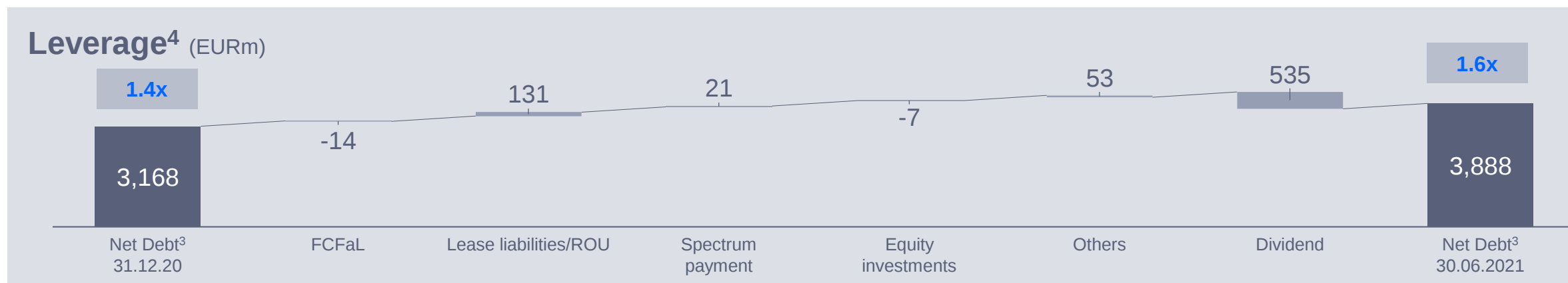
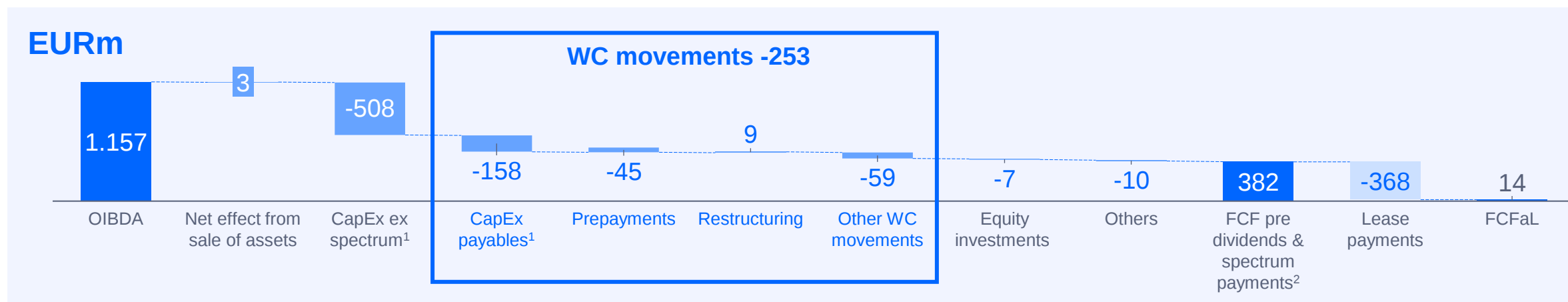
⁴ Includes Group fees and impairment losses in accordance with IFRS9

⁵ Mainly restructuring expenses

OIBDA¹ (EURm)



FCF dynamics reflect usual seasonality with FCFaL already positive in H1 – underpinning solid financial position

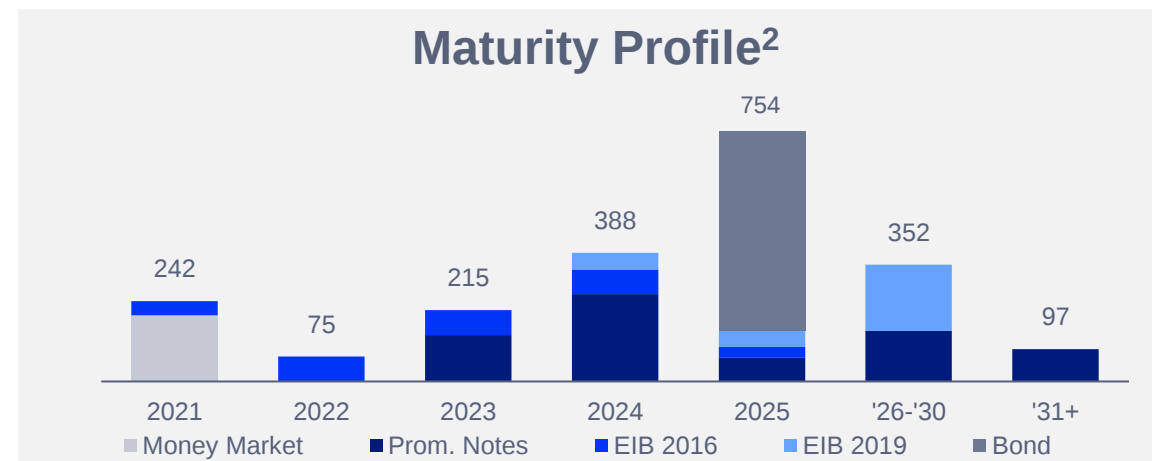
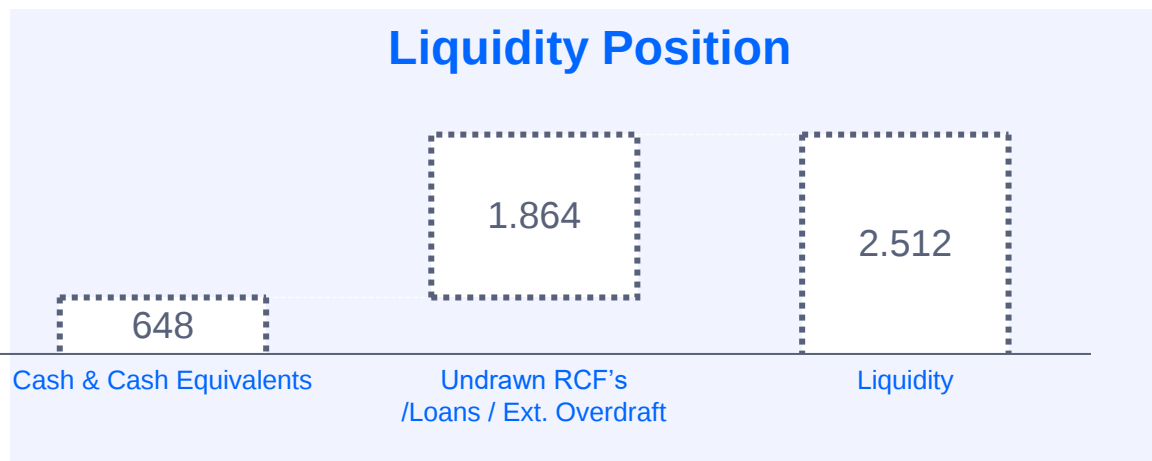
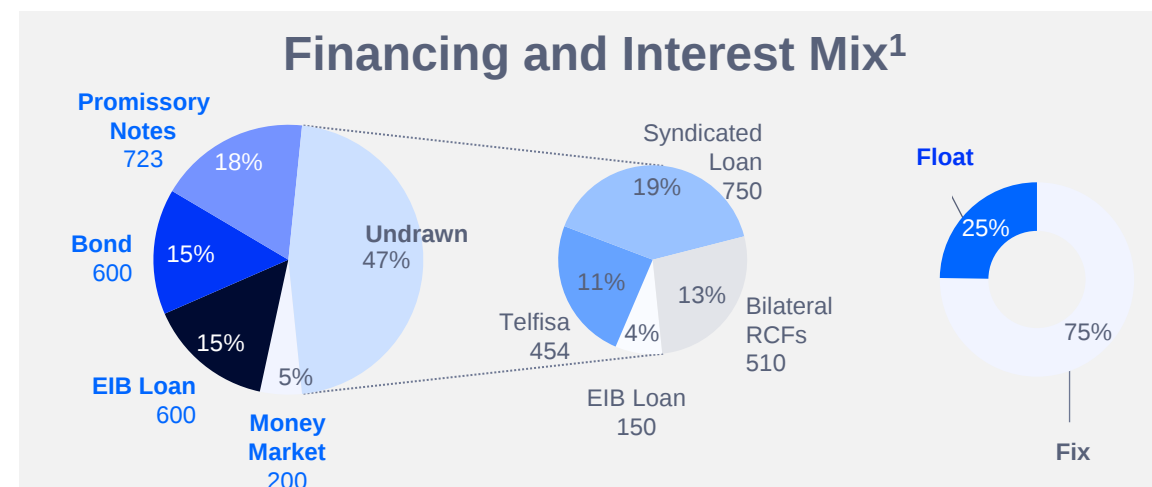
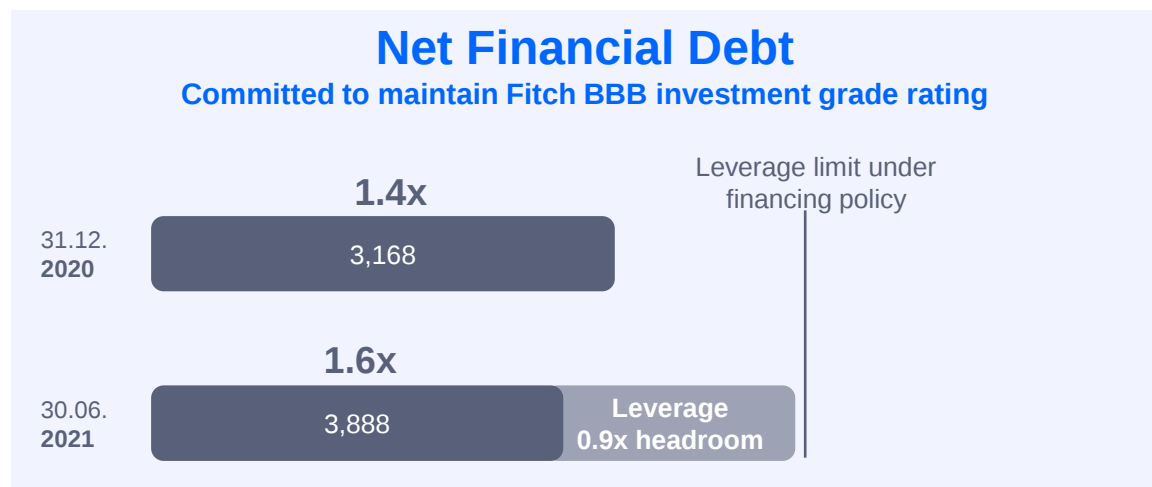


¹ Excluding additions from capitalised right-of-use assets and investments in spectrum ² FCF pre dividends & spectrum payments is defined as the sum of cash flow from operating activities & cash flow from investing activities

³ Net financial debt includes current and non-current interest-bearing financial assets and interest-bearing liabilities as well as cash and cash equivalents and excludes payables for spectrum

⁴ Leverage ratio is defined as net financial debt divided by the OIBDA for the last twelve months adjusted for exceptional effects

Continuing strong financing profile post dividend payment



Strong operational and financial momentum drives profitable growth – updating FY21 outlook to ‘slightly positive’ yoy growth

Excellent trading momentum

Q2 postpaid net additions more than doubling yoy

Accelerating revenue growth

Driven by sustained MSR and fixed revenue momentum

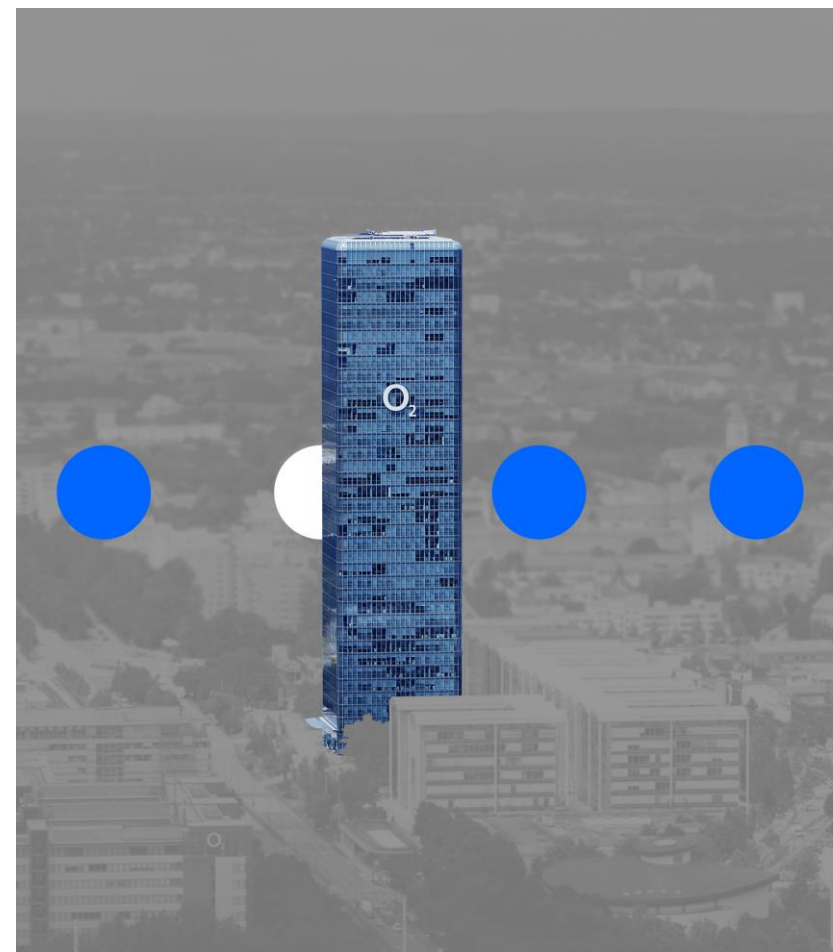
Strong OIBDA growth

Result of improved revenue quality and effective cost management

FCFaL with usual seasonality while already positive in H1

Solid B/S and strong liquidity position, leverage with comfortable headroom to BBB-rating

Updating FY21 revenue and OIBDA outlook to ‘slightly positive’ yoy growth



Questions?

We look forward
hearing from you



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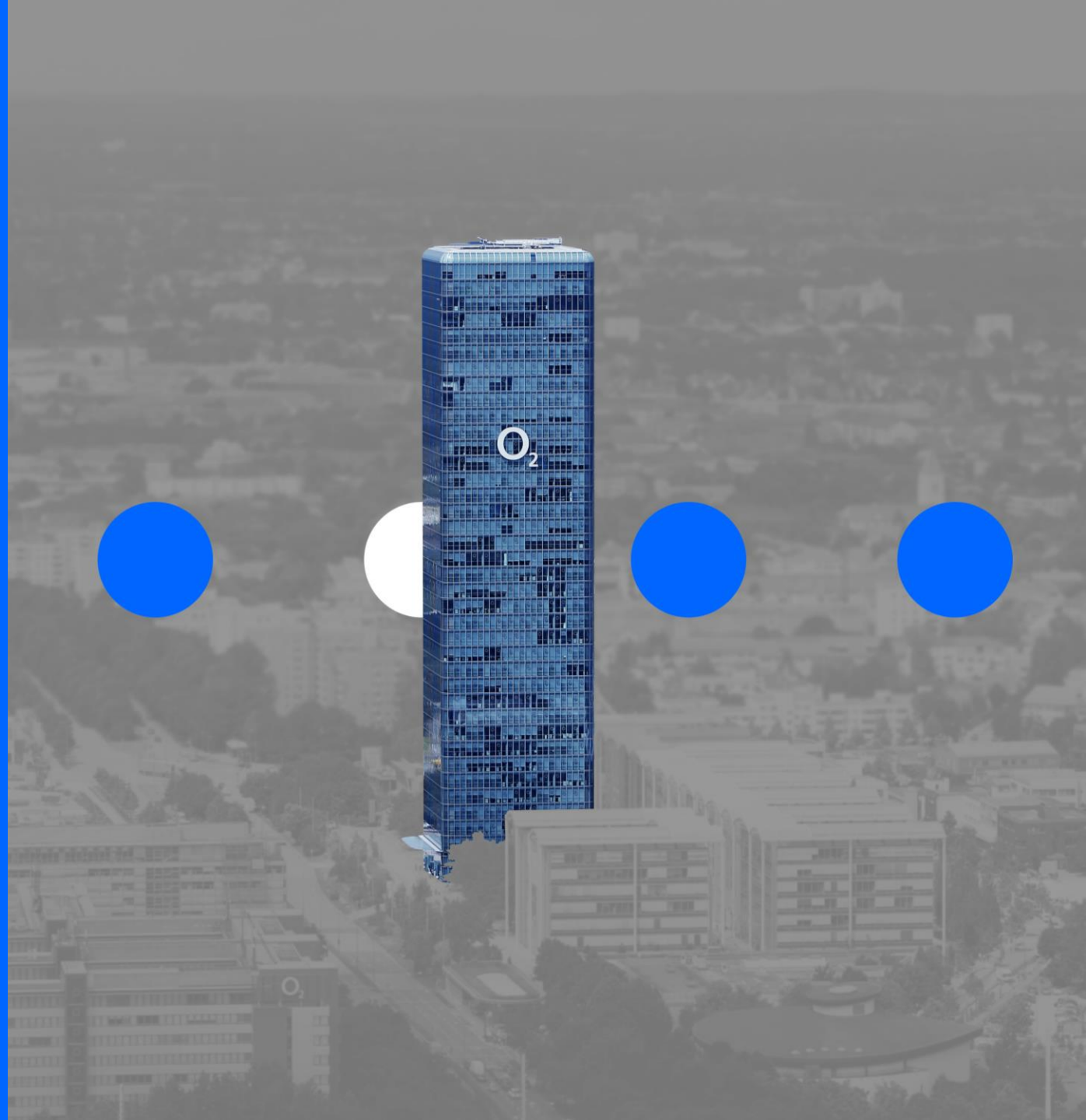
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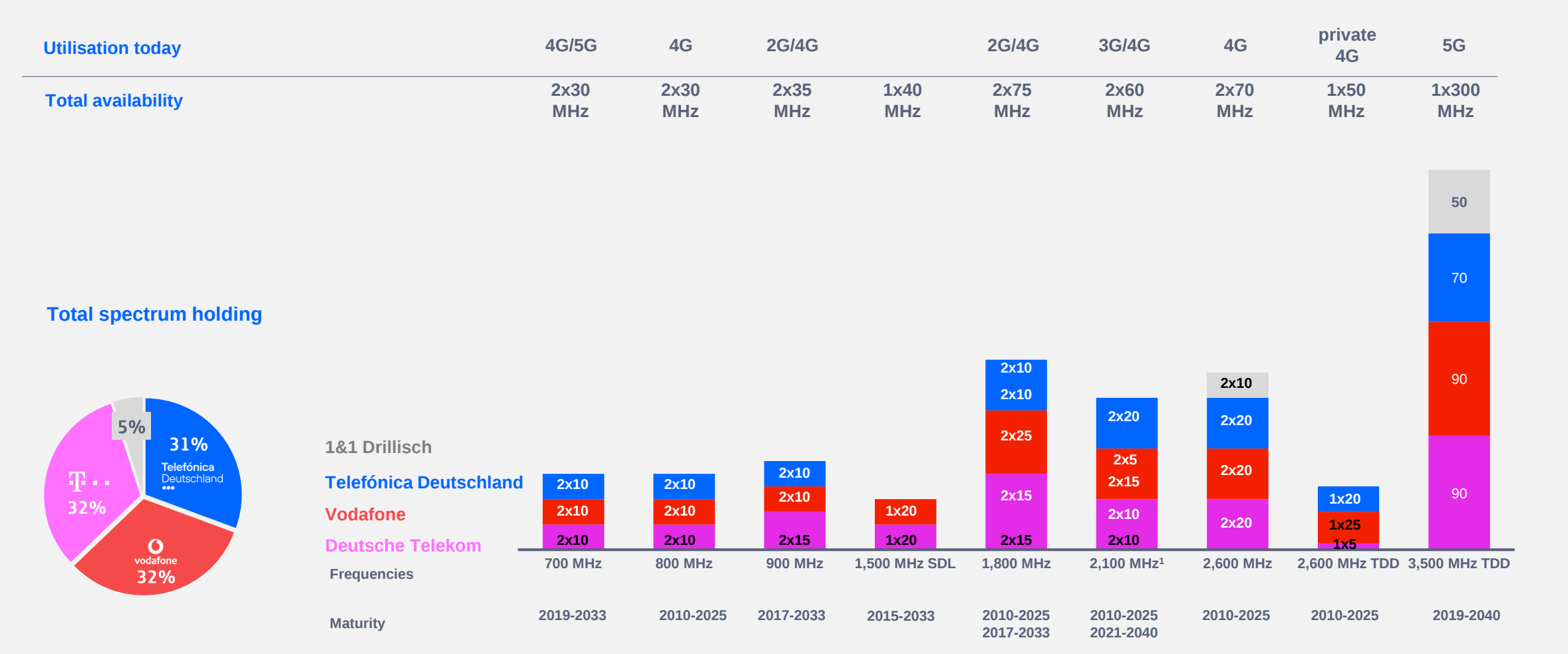
Appendix



Well ranked in most important sustainability ratings as well as indices

 SUSTAINALYTICS	Risk Low: 16.4 (Low) Exposure Score: 38.2 (Medium) Management Score: 63.2 (Strong) 
MSCI 	Rating: AA 
ISS ESG 	Grade: Prime B- (Good) 
FTSE Russel	Successfully listed (4.3 of 5 pts) 
V.E	Successfully listed 
Bloomberg	Successfully listed (65%) 

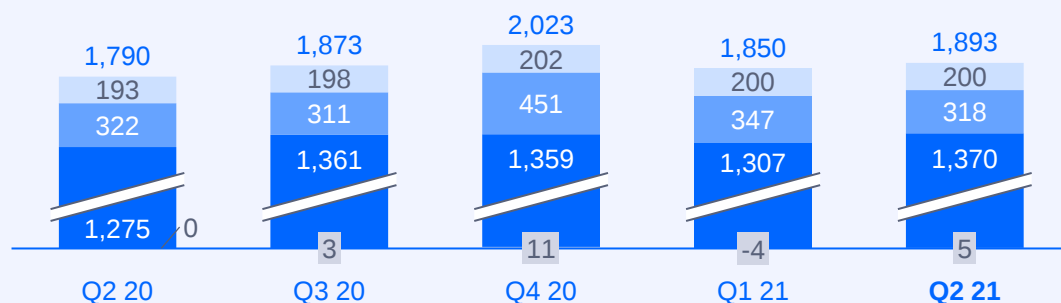
Future-proof spectrum set-up to enable best customer experience



P&L

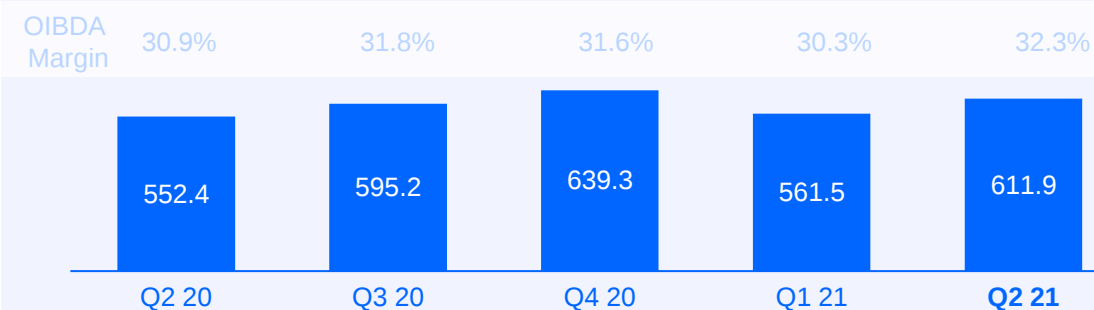
Revenue structure (EUR)

Fixed Handset MSR Other revenues



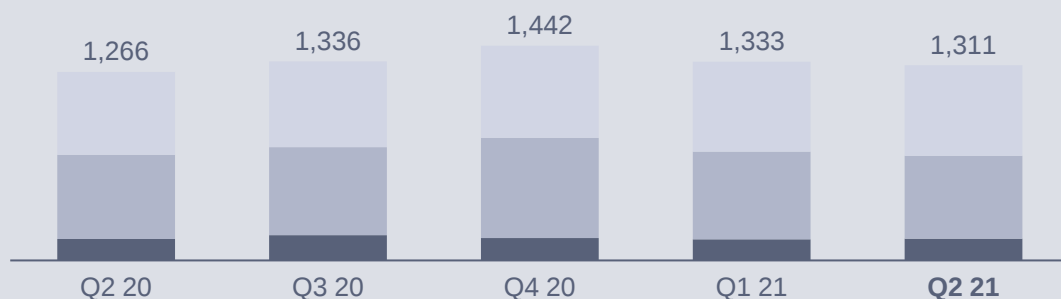
OIBDA¹ (EUR)

OIBDA adj. for exceptional effects

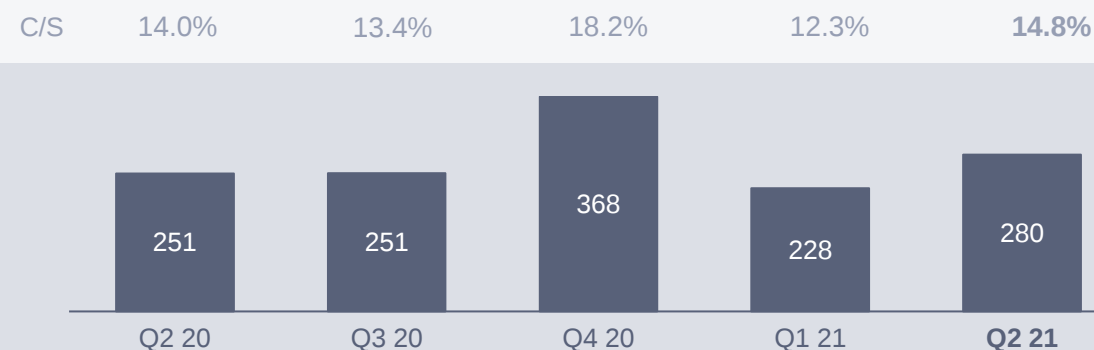


OpEx split² (EUR)

Supplies Personnel expenses Other

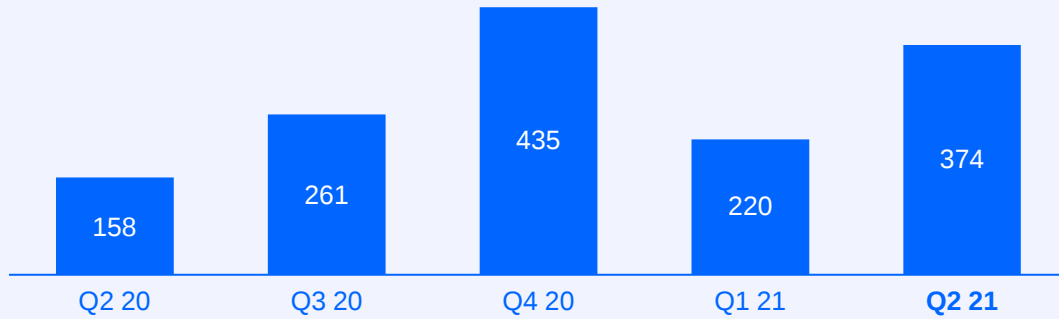


CapEx³ (EUR)

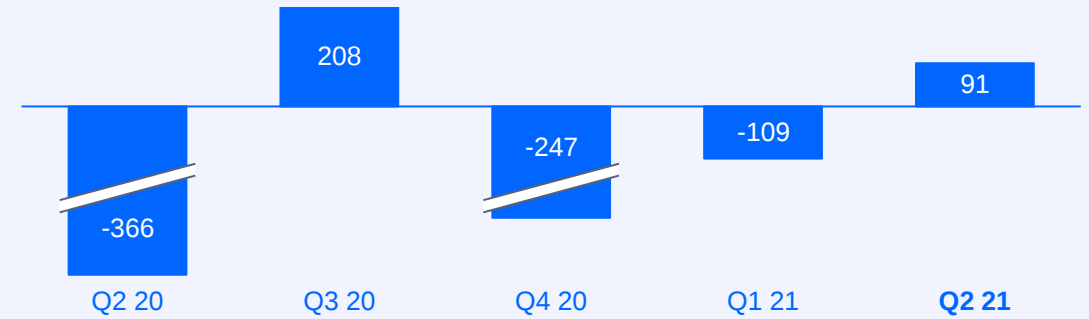


Mobile KPIs

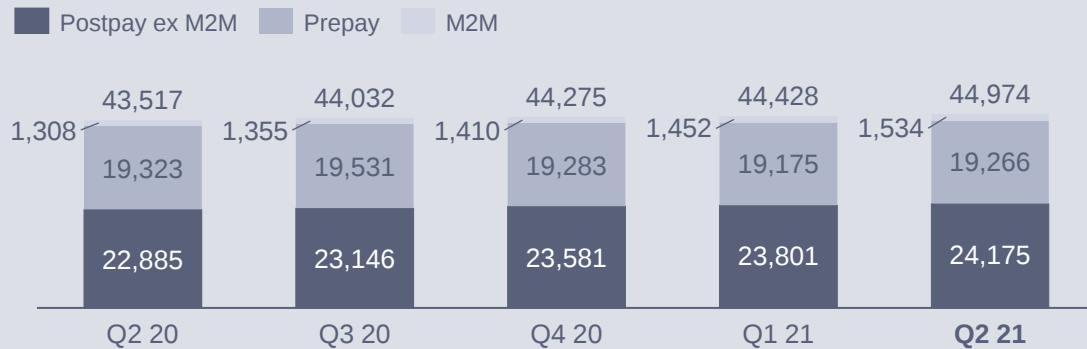
Postpaid net adds¹ (k)



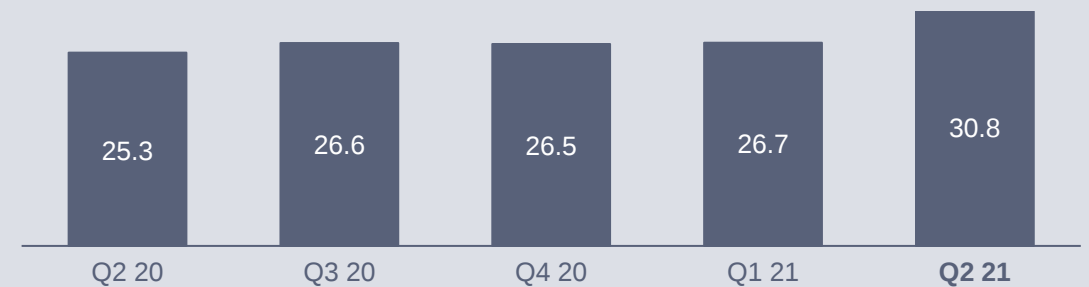
Prepaid net adds (k)



Mobile customer base (k)

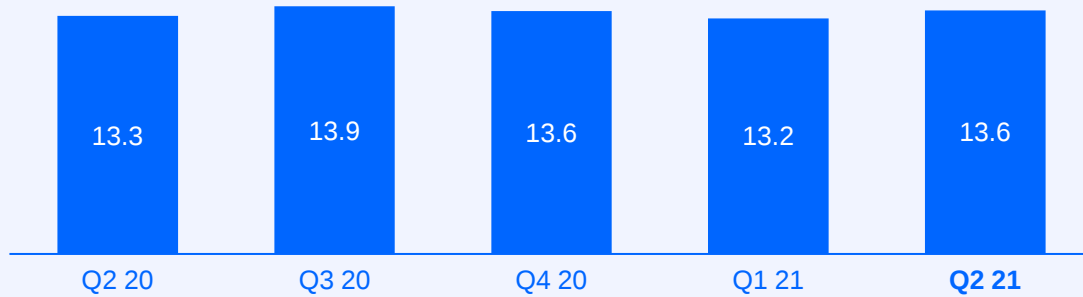


LTE customer base (m)

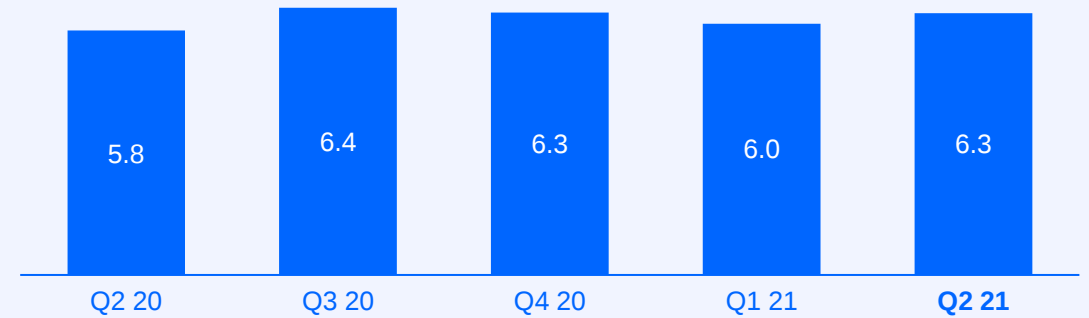


Mobile KPIs

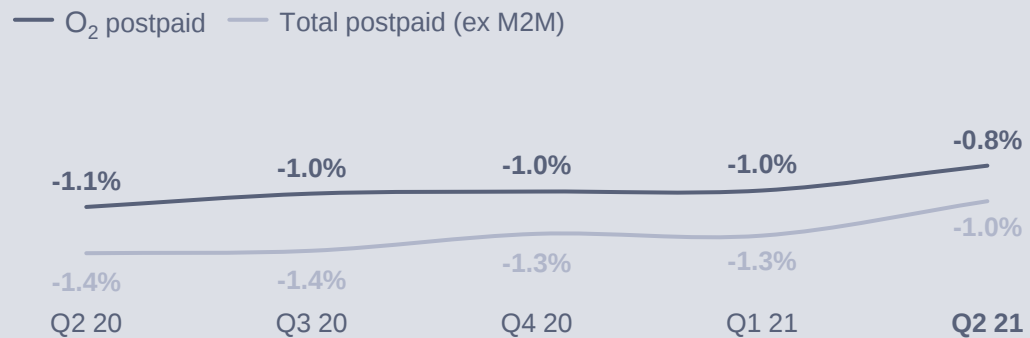
Postpaid ARPU ex M2M (EUR)



Prepaid ARPU (EUR)



Churn rate (%)



O₂ Free unlimited portfolio

	O ₂ Free Unlimited Basic	O ₂ Free Unlimited Smart	O ₂ Free Unlimited Max	
Max. Speed	2 MBit/s	10 MBit/s	300 Mbit/s	 Unlimited usage
Network	4G	4G / 5G	4G / 5G	 Flexible contract duration: monthly contract termination
VOICE/SMS flat	✓	✓	✓	
EU Roaming	✓	✓	✓	 Best-fit by speed-classes
Monthly fee 24/m contract	29. ⁹⁹	39. ⁹⁹	59. ⁹⁹	 Future ready with 5G

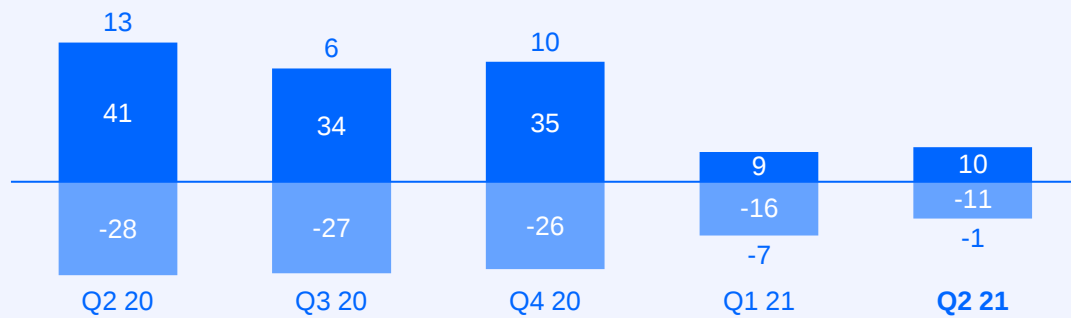
O₂ Free volume-based portfolio

	O ₂ Free S	O ₂ Free M	O ₂ Free L	
		Price – Value Tip		
				 BOOST: Doubling data and adding multiple devices
Data volume	3 GB	20 GB	60 GB	
Max. Speed	225 Mbit/s	225 Mbit/s	300 Mbit/s	 Flexible contract duration: monthly contract termination
Network	4G	4G	4G / 5G	
VOICE/SMS flat	✓	✓	✓	 All customer needs supported by max speed
EU Roaming	✓	✓	✓	
Monthly fee 24/m contract	19.⁹⁹	29.⁹⁹	39.⁹⁹	 Future ready with 5G

Fixed KPIs

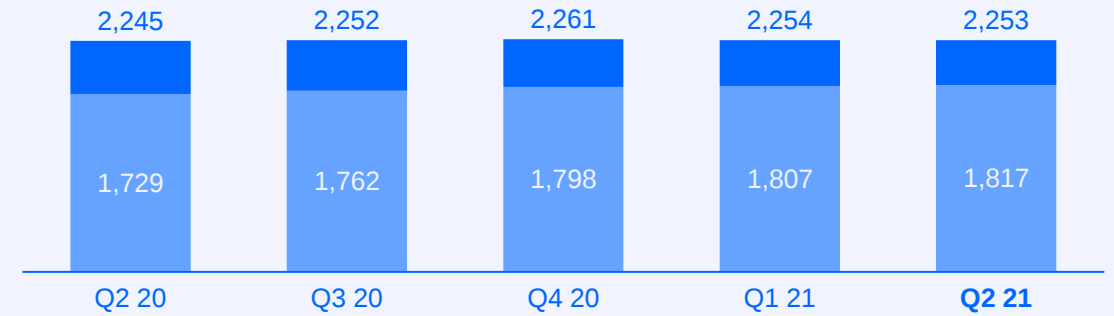
Retail broadband net adds (k)

■ DSL ■ VDSL

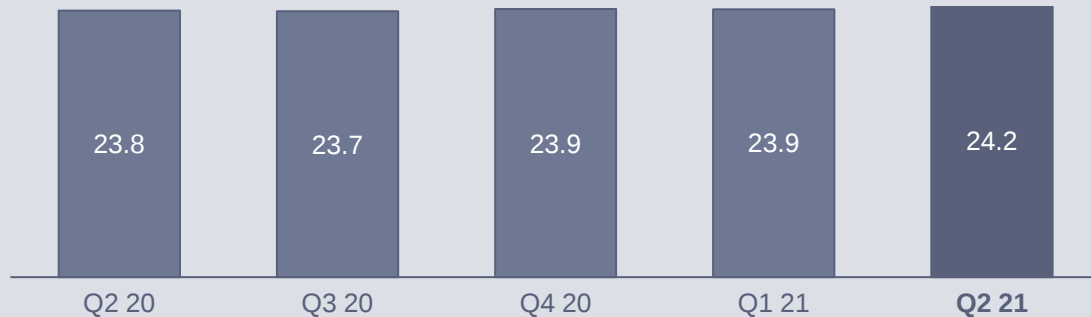


Fixed accesses (k)

■ VDSL



Fixed retail ARPU (EUR)



O₂ my Home portfolio – technology agnostic approach

	O ₂ my Home S	O ₂ my Home M	O ₂ my Home L	O ₂ my Home XL
Max. Speed	10 MBit/s Upload 2 MBit/s	50 MBit/s Upload 10 MBit/s	100 MBit/s Upload 40 MBit/s	250 MBit/s Upload 40 MBit/s
Technology				
Voice flat to German fixed networks	✓	✓	✓	✓
Optional HomeBox 2	2.99 mthl	2.99 mthl	2.99 mthl	-
FRITZ!Box 7490	4.99 mthl	4.99 mthl	4.99 mthl	-
FRITZ!Box 7590	5.99 mthl	5.99 mthl	5.99 mthl	5.99 mthl
Monthly fee 24m contract	24. ⁹⁹	29. ⁹⁹	34. ⁹⁹	44. ⁹⁹

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